

## INCREASING ACCESS TO SERVICES IN OUR COMMUNITY

There are many benefits of combining forces with Henry Ford Health System, including enhancing our ongoing efforts to bring more options for specialty care to our community and improving access to high-demand services.

Women in our community have been asking us for more choices in the field of obstetrics and gynecology. Henry Ford Allegiance Women's Health opened its doors in October under the leadership of obstetrician/gynecologist Candice Gates, MD. Dr. Gates, who completed her residency at Henry Ford Hospital, is dedicated to providing knowledgeable and compassionate care for women at all stages of life. Among her specialties are endometriosis, infertility and premenstrual syndrome (PMS).

The recent opening of Henry Ford Allegiance Plastic Surgery also represents several years of planning. Led by Vinh Nguyen, DO, the new practice offers a full range of cosmetic and reconstructive plastic surgeries for both men and women—including breast reconstruction following surgery—here in Jackson.

Dermatology is another service for which we have been working hard to meet an increasing demand in our community. At Henry Ford Allegiance Dermatology, which opened in the fall of 2016, Helen D'Sa, DO; Kate Viola, MD; and Kathryn Fahlstrom, PA, treat both the appearance of the skin and medical conditions such as skin cancer, viral infections, psoriasis and eczema.

Henry Ford Allegiance Rheumatology has welcomed two additional rheumatologists from the Henry Ford Medical Group, Donard Haggins, MD, and Ali Amin, MD. These physicians are helping meet a great need in our community for the treatment of osteoarthritis and multiple other forms of arthritis, gout, lupus and additional autoimmune diseases.

A team of clinicians and administrators from Henry Ford Health System and Henry Ford Allegiance Health will continue working to identify opportunities for bringing new services to our area, including those for oncology, urology, neurosurgery, cardiovascular and neuromusculoskeletal patients. Additionally, the Jackson Health Network (a group that includes more than 300 Jackson-area physicians) and the Henry Ford Physician Network (comprising more than 1,800 physicians throughout southeast Michigan) are collaborating on ways to improve and deliver care more

"We're working together to broaden patient choices and expand the scope of services we can provide, so patients won't need to leave our community for care," said Henry Ford Allegiance Senior Vice President of Medical Affairs and Chief Medical Officer

### **NEW PATIENT TOWER COMING IN 2018**

The first major investment since our partnership with Henry Ford Health System is an exciting expansion project that will add 66 private patient rooms to Henry Ford Allegiance Health. Part of our continuing effort to provide an exceptional patient experience, the three-story, 59,000 squarefeet Patient Tower will be built above the Henry Ford Allegiance Heart & Vascular Center. Construction on the \$45M project will be managed by the Christman Group and is scheduled for completion in 2018.

"One of the most frequent requests from our patients has been to and growth, during changing times in the health care industry."

# A Letter from Georgia

What a momentous year we had in 2016! In April, we signed an affiliation agreement to become part of the Henry Ford Health System, one of the most highly regarded integrated health systems in the nation. Everything that followed since that day has reaffirmed we couldn't have selected a more compatible partner.

Both of our institutions are deeply committed to the communities we serve and to the dedicated physicians, leaders, staff and volunteers who care for our patients, support our mission and uphold our values. We are learning so much from one another, which will have a positive effect on our communities from the standpoint of patient safety, quality and expertise. Both our institutions are deeply committed to the communities we serve and to the dedicated physicians, leaders, staff and volunteers who care for our patients and support our mission, vision and values. We are learning much from one another, which will have a positive effect on our communities. Our patients have already begun to see the benefits of expanded access to care and specialty services, including improvements in the areas of dermatology, rheumatology, neurosurgery, plastic and reconstructive surgery, obstetrics and gynecology, orthopedics and sports medicine.

We are looking ahead to Henry Ford Allegiance Health's transition to the Epic electronic health record, which will be complete in August 2017. Epic will allow us to offer a seamless care experience by providing one patient record across the continuum of care, available at all times and all places to caregivers and patients. Its My Chart feature provides a simple, secure and convenient way to manage your health care online 24 hours per day as well as connect with all physician practices within Henry

Also in 2017, Henry Ford Allegiance Health will open our Center for Health Innovation & Education, a technologically advanced learning center that will enhance our Graduate Medical Education (residency) program, while allowing our experienced care providers and community first responders to hone their skills and remain on the leading edge of technology and technique.

Each of these accomplishments strengthen Henry Ford Allegiance Health's ability to thrive and grow, as the health care industry continues to face the challenges of major transformation. We will also be able to provide you and your family with the exceptional care and specialty services you want and deserve, close to home. You are, and always will be, the reason we are here.

Please enjoy our annual Report to the Community, highlighting the many ways our health system and our community work together and support one another.



2016 REPORT TO THE COMMUNITY





\$301,997 76,185

**CONTRIBUTIONS TO THE COMMUNITY** 

\$256,464 \$99,244

\$184,289 563

HENRY FORD ALLEGIANCE HEALTH FOUNDATION

YOUR SUPPORT BENEFITS

We live in a community that is rich in natural beauty, making it a wonderful

place to raise a family. Our community also has many needs that are ever

growing, and it deserves the highest-quality physicians, health care and medical

technology available anywhere. Making a gift to the Foundation is an investment

in the community in which you live and work. The Henry Ford Allegiance Health

Foundation ensures your donation stays right here, for the purpose you intend.

In addition to supporting the area of your choice, your gift will have powerful rippling

also assisting us to attract and retain the best physicians and clinicians. When you

strengthen your health system, you also strengthen the local economy by increasing

job opportunities. In addition, your gifts make it possible to purchase the leading-

Please consider giving a gift to yourself, your family and your community—through

There are many ways you can give to the Henry Ford Allegiance Health Foundation.

You may make a general donation for the health system's Area of Greatest Need,

or you can designate a specific program or service you wish to benefit. You may

choose to make a donation in memory of a special person or event, or in honor of

a physician or caregiver who has touched your family's life. However you wish to

"I am proud to lead the Henry Ford Allegiance Health Foundation, because we

help make it possible to provide hope and healing to everyone who needs

a positive difference in the life of another human being. Together, we are

To make a donation or view our 2016 Donor List, visit

HenryFordAllegiance.com/Foundation/Donate.

2016 FOUNDATION GIFTS RECEIVED

CENTER FOR HEALTH INNOVATION & EDUCATION

care. By giving to the Foundation, our donors can feel what it's like to make

give, we will work with you to ensure your intention is fulfilled.

Chad Noble, President, Henry Ford Allegiance Health Foundation

edge technology you want available if you or your loved ones need care.

a tax-deductible donation to the Henry Ford Allegiance Health Foundation.

effects. By helping to ensure the highest-quality programs and services, you are

**OUR COMMUNITY** 

MANY WAYS TO GIVE

improving the health of our community."

\$500,218

\$107,896

\$57,699

**LUNG SCREENING** 

\$38,000

\$37,906

\$10,000

**AREA OF GREATEST NEED** 

CANCER IMMEDIATE NEEDS FUND

GROUNDS BEAUTIFICATION

HENRY FORD ALLEGIANCE

**CHARITY CARE** Services provided for qualified patients who cannot afford t \$5,263,467 BAD DEBT

\$14,472,529

**MEDICARE SUBSIDY** 

\$22,638,788

**HEALTH PROFESSIONS EDUCATION** Services provided without paymer Education and teaching activities, including medical, nursing and \$11,600,134

\$89,365 252

COMMUNITY **COMMUNITY BASED BUILDING ACTIVITIES** CLINICAL SERVICES ncludes free screenings on improving social conditions such as poverty disease, cholesterol, cance the Center for Family Health \$2,112,548

> \$522,199 29,301

\$1,346,877

**HOSPITAL ADMISSIONS** 18,942

**CARELINK ADMISSIONS** 

**HOME CARE ADMISSIONS** 2,433

**HOSPICE RESIDENCE +** IN-HOME ADMISSIONS VOLUNTEERS 467 LICENSED BEDS

HENRY FORD ALLEGIANCE HEALTH 2016 OPERATING COSTS

\$519,962,315

391 CARELINK BEDS / LONG TERM ACUTE CARE

HOSPICE RESIDENCE BEDS

CITY PAYROLL TAXES \$1,208,249

\$553,072

ANNUAL PAYROLL \$233,547,659

## COMMUNITY-BASED CLINICAL SERVICES

**HEALTH CARE SUPPORT SERVICES** 

Includes support for patients with asthma and chronic lung

disease, organ transplants, diabetes, cancer, stroke and grie

meal delivery and education, prescription drugs, hearing aids

for those unable to pay for bus tokens or cab fare

wheelchairs, and other free supplies for those who are unable to

pay or are medically underserved, transport between the hospital

and physician offices or patient homes, as well as emergency cas

## SUPPORTING THE CENTER FOR **FAMILY HEALTH**

For 26 years, Henry Ford Allegiance Health has supported the Center for Family Health with an annual donation. The Center provides community-based and school-based medical, dental and behavioral health services, and prescription medications to those who are uninsured or covered by Medicare, Medicaid and most commercial health insurance policies.

This year, the Center for Family Health has broadened its services with:

### THE CENTER FOR FAMILY HEALTH DENTAL CLINIC 500 N. Jackson Street, Jackson | (517) 748-5500

The new clinic opened in 2016 to expand dental services for adult and pediatric patients. The building has 22,000 square feet and 20 dental chairs, with room to grow

### CENTER FOR FAMILY HEALTH - HILLSDALE Kroger Plaza, 240 W. Carleton Road | (517) 212-8140

The Center for Family Health has also expanded to fill a need in the Hillsdale community, by opening temporary quarters on Carleton Road last year. The Center provides primary medical care as well as hearing and vision screening for those six months and older.

With the help of a \$1M grant from the U.S. Department of Health and Human Services, a permanent structure in Hillsdale-near the intersection of Beck Road and Industrial Driveis in the early planning stages.



## HENRY FORD ALLEGIANCE HEALTH FOUNDATION

## IN LOVING MEMORY: FAITH SMALL



Faith Small, who passed away on June 26, was the bookkeeper for the hospital's Lobby Gift Shop for 37 years. "Faith was an amazing woman and an important part of our community," said Chad Noble, president of the Henry Ford Allegiance Health Foundation. "With a pencil and a ledger sheet, she helped keep the Lobby Gift Shop profitable. We are very grateful to Faith for her years of volunteer service, and we dearly miss her."

Faith was president, CEO, and sole owner of Dawlen Corporation, and CEO and owner of Jonesville Tool and Machine Company. Her civic involvement included serving on the board of the Jackson Symphony Orchestra and on many boards at Spring Arbor University. We are grateful for her many contributions

## DESIGNING THE PERFECT HOSPITAL GOWN



Product designer Michael Forbes, of the Henry Ford Innovation Institute, has created an embarrassment-free hospital gown that closes in back for the patient's comfort and privacy. The new Model G gown is made of a ubstantial fabric with a size-adjustable front closure. Concealed openings on the upper back and in both sleeves make it easy for caregivers o place a stethoscope. IV or monitor.

A prime example of mission-based innovation, the Model G seems to meet a universal need. Interest in the gown has been expressed from health systems throughout the state of Michigan, across the U.S. and even from other countries.

At Henry Ford Allegiance Health, the Model G is being phased into appropriate inpatient settings. View a video of the new gown at HenryFordAllegiance.com/ModelG.

### EARNING AND INNOVATION

## FOSTERING A CULTURE OF **INNOVATIVE MEDICINE**

Henry Ford Allegiance Health is committed to making sure our community has access to top-level physicians and clinicians who are educated in the latest medic echnologies and also treat their patients with compassion and understanding. For this reason, we are excited to announce the Center for Health Innovation & Education, which will open on our hospital campus in the in the fall of this year.

his two-story addition to the Charles Anderson Building will make it possible for forward-thinking residents, experienced physicians, nurses, technicians and students to embrace a new era in health care education and research. At the heart of the Center, there will be a simulation (SIM) laboratory that looks and feels like actual inpatient and outpatient settings. The SIM Lab will provide a controlled environment where individuals and teams can practice and refine the latest echniques without risk to patients.

computerized mannequins will be programmed to simulate nearly any medical issue, from broken bones and routine surgeries to severe trauma, and respond to tment as a human patient would. During practice procedures, observers in a central computer room will control the medical scenarios and provide immediate eedback to those who are learning. For the purpose of review and critique, the practice procedures will be recorded from multiple angles.

n addition to the SIM Lab, virtual examination rooms, classrooms, meeting spaces and ffices will be housed at the Center. The educational and training benefits of the Center will reach beyond Henry Ford Allegiance Health into many areas of the community.

Training future health care providers

Continuing the education of experienced physicians and clinicians

Supporting community education programs

Fraining EMS, fire and rescue teams and other first responders Attracting and retaining the highest-quality physicians and linical staff to our community

e cost for the Center is estimated at \$10M. A significant portion of the funding vill come from Henry Ford Allegiance Health, which has already begun investing

\$500,000 commitment from the Independent Emergency Physicians group, who



to hold their baby and create tangible memories." Special services for parents include taking photographs of their baby, along with footprints and foot molds. Parents are given personal memorial boxes, burial gowns handmade from donated wedding dresses, and hats and booties made by the Volunteers of Henry Ford Allegiance Health. Parents and siblings receive teddy bears in memory of their baby. Grief

support is provided to the families at no cost.

WOMEN'S & CHILDREN'S SERVICES

and vulnerable time.

COMFORT IN A TIME OF LOSS

In 2015, Henry Ford Allegiance Health joined with the non-profit organization Angels Above Baby Gowns to sponsor a community-wide wedding dress drive. More than 215 wedding gowns were donated to the hospital in just four hours, making it the biggest drive Angels Above had participated in. From these donated dresses, more than 1,000 infant burial gowns were sewn.

The loss of an infant through miscarriage, stillbirth or neonatal death is a traumatic life

event that leaves parents to face an intense grieving process. The caring staff at Henry

Ford Allegiance Health is here to support mothers, fathers and families at a most painful

Nurses from the Henry Ford Allegiance Perinatal Bereavement Program and the Labor

and Delivery department reach out to parents in a number of ways, to recognize the

importance of the life lost. "We want to make sure she or he is treated with respect and

dignity," said Perinatal Bereavement Coordinator Joy Sterrett, RN. "We encourage the family



To learn more about the Perinatal Bereavement Program at Henry Ford Allegiance Health, please call Joy Sterrett, at (517) 795-6712.

For her outstanding service to the community, Joy Sterrett was chosen as one of Jackson Magazine's 2016 Health Care Angels.



### PRECIOUS KEEPSAKES FOR PARENTS

The Henry Ford Allegiance Perinatal Bereavement Program provides grieving parents" and families with vital information on how to cope with the loss of a child. My husband, Jesse, and I are both nurse anesthetists at the hospital, and this program has special meaning for us. Last year, our son Barrett was born at Henry Ford Allegiance Health at 23 weeks. He was transferred to a hospital with a neonatal intensive care unit, where he survived 10 days before he gained his angel wings. Our experience taught us the importance of a strong bereavement program in the healing process for families in our community.

"During this past year, we have been able to support the Perinatal Bereavement Program in a variety of ways. In our son's memory, we created Barrett's Bears, which provides grieving parents and siblings with a keepsake teddy bear. Families often take memorial pictures of the bear with their beautiful baby. Our hope is that these bears offer the families something to hold on to when their arms are aching for their baby.

"Jesse and I are honored to help Barrett's Bears grow, while keeping Barrett's memory alive." - Meredith Meston, CRNA

## FREEDOM FROM FOOT PAIN

Athletic and active at 39, Anthony Hayes of Hillsdale bowls, plays on and manages softball teams, and plays bass guitar in a local band. His recent foot surgery at Henry Ford Allegiance Health has left him pain free and hasn't slowed him down at all.

When he first noticed an unusual mass developing in the arch of his right foot, Anthony kept moving and assumed it would eventually go away. He tried to ignore the persistent dull pain in his arch, which he described as being "like a rock in your shoe that you constantly walk on and can't remove." Occasionally, when stepping a certain way, Anthony would feel a sharp pain in his arch that spread to the Achilles tendon above his heel and up the back of his leg. After two years of living with this "rock," Anthony took his podiatrist's advice and sought a consultation with Henry Ford Allegiance Orthopedic surgeon Tudor Tien, MD.

Learning that he would need to have a surgery to remove the mass raised a red flag for Anthony. "As a young and active guy, I was afraid I might have to use a cane for the rest of my life," he said. After talking with Dr. Tien and his staff, however, Anthony felt much more at ease. "Dr. Tien did a great job of explaining what was going on in my foot and how he planned to fix it," he said. "I immediately noticed his enthusiasm for what he does and his desire to help people become pain free."

Anthony recalls feeling well-cared-for during surgery. "The nurses and operating room staff were absolutely wonderful in making sure I knew everything that was going on. They made me feel like I wasn't just a random number, but someone they were very concerned about helping," he said. "I was comfortable before the surgery, and they kept me that way during the whole procedure. Experiencing their positive attitudes was refreshing."

Dr. Tien was able to remove the mass on Anthony's arch without disturbing muscle or other tissue. "I had the outcome everyone hopes for, and that puts a smile on my face," Anthony said.

At the post-surgery checkup, Dr. Tien said that the foot was healing well. Anthony is able to walk and play sports again without discomfort holding him back. His softball teammates told him he seems to be running better than before, and his coworkers have noticed that the slight limp he used to have is gone. Watch Anthony's video at HenryFordAllegiance.com/Anthony.

### CARDIOVASCULAR SERVICES

## BACK IN THE SADDLE AFTER **OPEN-HEART SURGERY**



Dan Coppernoll is a deputy in the Jackson County Sheriff Department's Mounted Division. A former cattle rancher and recently retired from a physically active job at Gerdau, Dan still works more than 70 acres of his 240-acre farm. Slowing down has never been easy for Dan, so it wasn't surprising when he wanted to "get up and get going" the day after his open-

heart surgery. He made it through two long laps around the cardiac unit that first time and has kept going ever since.

Dan's surgery took place almost two years ago, shortly after he went to the Henry Ford Allegiance Emergency Department with symptoms of a heart attack. "I'd been working on my land when my heart started beating like crazy, and I couldn't breathe," he recalled. "I felt like a goner." Cardiothoracic surgeon Mahender Macha, MD, determined that Dan had two severely blocked arteries, and he performed open-heart surgery to repair both.

"I'm so very pleased and thankful for the phenomenal care I received," Dan said. "The surgery went really well. If I ever need another one, it is the only place I'd go." He also appreciates the encouragement and support his nurses provided. "They helped me get back on my feet and back to work," he said. "I didn't sit in a recliner after retirement, and I couldn't just sit after my surgery. I wanted to get up and get back in shape—and that's

Since his open-heart surgery, Dan continues to work crowd control on horseback at local parades, firework displays and events like the Civil War Muster. He has also gone bear hunting, thrown 30 bales of hay, and recently returned from a four-and-a-half hour mule ride deep into the Grand Canyon. "I feel like a million dollars," Dan said. "I'm grateful every day." View Dan's video at **HenryFordAllegiance.com/Dan**.





### **GRADUATE MEDICAL EDUCATION**

**CALIFORNIA** 

COLORADO

FLORIDA

ILLINOIS

KENTUCKY

MICHIGAN

MISSOURI

**NEW YORK** 

TENNESSEE

WASHINGTON

PENNSYLVANIA 7%

SOUTH CAROLINA 2%

WEST VIRGINIA 5%

INTERNATIONAL 11%

NEVADA

OHIO

MISSISSIPPI

## **OUR RESIDENCY PROGRAM IS GROWING**

Henry Ford Allegiance Health became a teaching hospital in 2013, with the launch of its Graduate Medical Education Program. Below are some program highlights.

Henry Ford Allegiance Health became a teaching hospital in 2013, with the launch of its Graduate Medical Education Program. Below are some program highlights

Our residency programs (below) are accredited by the American College of Graduate Medical Education, the American Osteopathic Association, or both. » Family Medicine » Internship Year

» General Surgery

 HFAH programs are of the highest quality and standards, as evidenced by obtaining accreditation on first attempts.

There are currently 92 residents in the six programs listed above.

• To date, 14 residents have graduated from these programs. Two Family Medicine residents have stayed in Jackson to begin their careers.

Three residents have gone on to fellowship training. One hundred percent of our residents successfully passed their boards on

the first attempt. In 2017, we expect to welcome 39 new residents.

COMING HOME: EXPANDING MEDICAL

After serving Henry Ford Allegiance Family Medicine - North Street for more

than 30 years, Brian Adamczyk, MD, now heads the new Henry Ford Allegiance

services. "I am happy to be able to give back to the community that has been

so good to me and my family," Dr. Adamczyk said. "I am thrilled that Henry Ford

Allegiance Health has expanded services here to include mammography, MRI and

Family Medicine - Brooklyn, which provides medical care, imaging and laboratory

**SERVICES IN BROOKLYN** 

WHEREOUR

## CANCER FREE AFTER HODGKIN LYMPHOMA

In 2013, Carol Thompson was diagnosed with stage 2 Hodgkin lymphoma, a cancer that develops from cells in the lymphatic system, which is part of the body's immune system. It was shocking news for an active business woman, wife, mother and grandmother, but Carol knew exactly what she would need to get through her cancer experience. "I wanted to be known, not treated like one of many anonymous patients. I wanted a personal connection with my doctor, and that's why I chose Henry Ford Allegiance Health," she said.

For many years, Carol and her husband owned and operated I've Been Framed, a pictureframing and Fair Trade gift store in Jackson. (Ownership was recently transferred to Carol's daughter, Aimee Bozinoff.) When Carol began experiencing what she thought were symptoms of bronchitis, she chalked it up to being a little run down, and she made an appointment with her primary care physician. Results of the chest X-ray he ordered were concerning, and he recommended that Carol see a cancer specialist.

Carol asked to be referred to medical oncologist JoAnn Hirth, MD, who had treated both

of her parents in the past. Dr. Hirth immediately suspected Hodgkin lymphoma. "I get emotional talking about Dr. Hirth," Carol said. "She was genuinely concerned, not just about my health, but about my emotions, my life and my family. That was just the kind of care I was looking for." A biopsy confirmed Carol's Hodgkin lymphoma, a type of cancer that has a high recovery

rate if treated early. Her oncology team was determined to get Carol into treatment quickly. Dr. Hirth recommended that Carol receive eight rounds of chemotherapy, one per month. After Carol's eighth chemotherapy session, the doctors found her cancer to be in remission, and a recent biopsy of the area surrounding her lungs showed that Carol is three years cancer-free.

"I am blessed beyond words," Carol said. "I am so thankful to be healthy and strong enough to keep up with a busy life that hasn't really slowed down with my retirement. I know that God is ultimately responsible for my recovery, but he had a lot of help from some amazing people at Henry Ford Allegiance Health. I can't imagine going anywhere else for my cancer care." Watch Carol's inspiring story at HenryFordAllegiance.com/Carol.



vascular screenings.

daughter Ashley and her young family all have homes there now. (Ashley Zuzelski, MD, cares for patients in the Henry Ford Allegiance Emergency Department.) Dr. Adamczyk's son, Eric, who lives with his wife in Chicago, makes frequent visits to the homestead. Some of my best memories are of learning to fish, swim, sail and ski

Dr. Adamczyk's Brooklyn roots run deep.

Born at Mercy Hospital in Jackson,

he spent his early summers at his

grandfather's cottage on Clark Lake.

There have been five generations of

Adamczyks on the lake. Dr. Adamczyk



on Clark Lake, and now I am having fun doing all those things with my grandkids," Dr. Adamczyk said. "Moving my practice here seems like the perfect last chapter of my medical

## **GOVERNANCE LEADERSHIP 2016**

HOSPICE BOARD OF

Ondrea Bates, *President*,

HENRY FORD ALLEGIANO

**DIRECTORS** 

Diane Bower

John Crist

Ron Griffith

Beth Kuntzlemar

Rev. Ed Ross

Chrissy Siders

Grant Brown, Chair

### **HEALTH BOARD OF** John Nally, Chair Tim Levy. Vice Chai

Chad Noble, Presiden Steve Rick, Secretary/Tree Aaron Boatin Andrew Caughey, MD Brad Clark Neeta Delanev Georgia Fojtasek

> David Halsey, MD Steven Hogwood Mohan Kulkarni, MD Adnan Munkarah, MD Gregg Patten, MD Robert Riney Larry Schultz

### Allan Tompkins, MD **HENRY FORD ALLEGIAN HEALTH FOUNDATIO**

Mike Shore

Mark Smith, MD

**BOARD OF DIRECTORS** Mike Craig Andrew Ambs, Chair Sandra Price

David Craft, Vice Chair Anthony Parker, Secretary/Treasure Dan DuBois Sarah Ermatinger Georgia Fojtasek Carrie Glick Jamie Grace Kelly Narkiewicz Chad Noble, Presiden Susan Riley

### Wendy Boersma Mark Fall Bruce Inosencio Gregg Patten, MD David Schmidt

Ted Motoc, MD

DIRECTORS

Brent Ellis, Chair

CARELINK BOARD OF

Maryanne Fuchs, Vice Chair

Secretary/Treasure

Ondrea Bates, President

**JACKSON HEALTH NETWORK BOARD** Cheryl Simonetti, *President* David Halsey, MD, Chair Laura Steenrod, Vice President Larry Narkiewicz, MD Vice Chair Hattie Oliver, Treasurer

Margaret Nagel, Recording Secretary Mary Lou McFadden, Corresponding Secretary Thomas Campbell, Outside Vendor Chair John Conley, Legislative Chair

Piyush Patel, MD Garland Scott. MI Mike Shore Beth Smith Eric Trimas, DO Timothy Van Schoick, MD

Mark Smith, MD, Secretary Jerry Booth, DDS, Treasure Vivek Kak, MD

Eugene Kielhorn, DO Ray King, MD Mark Leventer, MI Miranda Makulski, DO Tim Murray, MD